



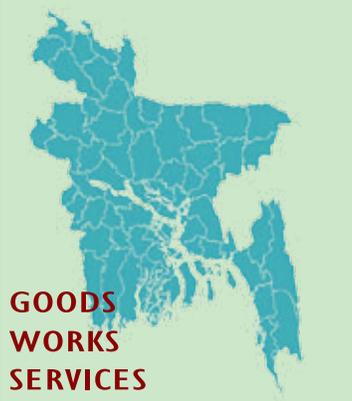
Central Procurement
Technical Unit (CPTU)

Public Procurement

VOLUME 11 ISSUE 25,26 Jan - Mar, Apr - June, 2020

Essence of Public Procurement

- Transparency
- Accountability
- Non Discrimination
- Fair Competition
- Equal Treatment



Public procurement should be in

- Right price
- Right time
- Right place
- Right quality
- Right quantity



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Senior officials' role seen vital in improving procurement performance



Mr. Richard Olowo, Lead Procurement Specialist, World Bank made welcome address and Mr. Sunil K. Bhattacharya, Consultant, World Bank made the keynote presentation and conducted the question-answer session on the occasion. Mr. Shish Haider Chowdhury, Director (Coordination and Training), CPTU, IMED chaired the programme. See Page # 2

Shoheler Rahman Chowdhury takes over as DG CPTU



Mr. Mohammed Shoheler Rahman Chowdhury, a national trainer of public procurement, assumed as a new Director General of the Central Procurement Technical Unit (CPTU) on 1 March 2020. See Page # 2

Senior government officials can play a pivotal role in achieving value for money by removing procedural bottlenecks and ensuring right price and right quality in public procurement.

Speakers expressed such views at a workshop titled, "How Senior Government Officials Can Support Achieving Value for Money Outcomes in Procurement". The World Bank and the Central Procurement Technical Unit (CPTU) jointly organized the workshop at the Radisson Blu Dhaka Water Garden on 19 February, 2020.

Honorable Planning Minister Mr. M. A. Mannan, MP, was present in the workshop as the chief guest. Mr. Abul Mansur Md. Faizullah, ndc, Secretary, Implementation Monitoring and Evaluation Division (IMED), and Ms. Mercy Miyang Tembon, Country Director for Bangladesh & Bhutan, World Bank spoke at the workshop as special guests.



e-GP support
16575

Citizens have right to know about public procurement'

On 26th December 2019, the Central Procurement Technical Unit (CPTU) of Implementation Monitoring and Evaluation Division (IMED), Ministry of Planning, organized a Divisional Workshop at the Conference Hall of Sylhet Circuit House titled "Citizen Engagement in Public Procurement".

Sharing views and experiences gained from the field level on citizens' monitoring of public procurement and drawing recommendations from relevant stakeholders were the objectives of the workshop.

On 24 February, 2020 another workshop on citizen engagement in public procurement was arranged by the CPTU and BRAC Institute of Governance and Development (BIGD) at the Barishal Circuit House auditorium. Secretary, IMED, Mr. Abul Mansur Md Faizullah, ndc, was present as the chief guest in both the events.

Citizen Monitoring Group was in favour of inclusion of local reputed personnel in the group, an increase in the number of group members, relevant identification document for the group members, selection of group members after proper verification and raised their voices in support of spreading up and continuation of such platforms.

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Honorable Planning Minister urged all government officials, especially those engaged in public procurement, for discharging their role sincerely by maintaining transparency and accountability. Procurement process should be in right time, in right quality and quantity and as a result the project implementation will be efficient and time-sensitive, he added.

Secretary of IMED mentioned that with the increase in national budget the size of ADP has been scaled up. Ultimately, every year the value and volume of public procurement is also going up. He identified two factors as stumbling blocks in project implementation. One is land acquisition and the other is procurement. He put due emphasis on maintaining Development Project Proforma/Proposal (DPP) timeframe to complete the projects and achieve desired outcomes.

The World Bank Country Director observed that Bangladesh needs to continue implementation reforms in its procurement arena. As a result of on-going reform initiatives, e-GP has unfolded increased efficiency, transparency and competition orientation leading to an annual savings of 150 million US dollars, an amount enough to build 1500 k.m. of rural roads or 3,000 primary schools in Bangladesh, she pointed out.

From Page # 1

He replaced Mr. Md. Ali Noor, who is now the Secretary to the Government of Medical Education and Family Welfare Division, Ministry of Health and Family Welfare.

The Ministry of Public Administration in a circular issued on 22 January 2020 appointed him the DG CPTU on deputation. A Joint Secretary to the Government of Bangladesh, Mr. Mohammed Shoheler Rahman Chowdhury worked as the General Manager (Planning and Development) of the Bangladesh Economic Zones Authority (BEZA) before his joining the CPTU as DG. He is a member of the BCS Administration Cadre (13th batch).



During an interactive discussion the participants emphasized providing incentives in the form of allowance to the citizen group members, highlighted preparation of guideline for citizen engagement activities, favoured taking steps to provide citizens training regarding construction work, where it is necessary. Knowledge on engineering and construction work is needed, they pointed out.

Tenderers, on the other hand, suggested appointing qualified and experienced people, such as, retired engineers to work on construction monitoring, opined that elected representatives should not be a part of the monitoring group and the DPP should be realistically formulated. The civil society members present in the workshop also suggested necessary legal modifications for wider citizen participation.

Audience in the workshop was very much active and raised various observations about Mr. Sunil's presentation. These included advance procurement issues which appeared important in the country context to maintain timeliness. Changing Terms of Reference (ToR) after finalization of DPP is difficult, Mr. Sunil observed. However, one participant stated that it is possible, provided it is later addressed in DPP revision process. Among other things, the issues of submitting tenders above or below 10 per cent of the official cost estimate, front loading, milestone-based Liquidated Damages (LD), process and knowledge-based procurement, delay in concurrence by development partners, problems in co-financing, resorting to courts and lack of procurement lawyers, non-price attributes came up for discussions in the open floor session.



How a national procurement month will sound in Bangladesh?

Initiation: You may raise your eyebrows at this but March is the National Procurement Month in North America. We are all aware that public procurement professionals play critical roles not just in the government organizations but across the organizations of all stakeholders. Organizational role in public procurement continues to evolve because public procurement area has not always been thought of as a strategic function.

History of Public Procurement: The first traces of public procurement can be seen throughout ancient history, including that of Egypt in 3,000 B.C. The Egyptians used scribes to manage the supply for large projects. These scribes would track orders of supplies and were first known in history to be in the procurement profession. The history of procurement and organizational role in public procurement was not truly recognized until the 1800s. The earliest acknowledgements of the public procurement function were found in Charles Babbage's book 'The Economy of Machinery and Manufactures' in 1832. Also, during the industrial revolution, a book by Marshall Kirkman "The Handling of Railway Supplies - Their Purchase and Disposition", detailed strategic public procurement of the railway industry. Unfortunately, the world wars forced public procurement initiatives to shift back away from a strategic role. During wartime and the period of depression, the objectives of public procurement was to obtain enough raw materials, services, and supplies to simply keep activities running. In 1980s, we have seen a significant increase in supplier competition, which enabled organizations to put more focus on quality of supply. By the late 1990s, the role of public procurement had begun its transition into strategic public procurement. This was the beginning of public procurement's modern day evolution. Today, procurement professionals are deeply involved in the management of procurement and its success in the government entities. They play key roles in reaching strategic and operational goals to an organization. Also, new technologies and ideas continue to add more efficient approaches to public procurement of any organization.



By Md. Aziz Taher Khan

Public Procurement in Bangladesh: Bangladesh is going forward in a continuous development process towards creating a more efficient, user-friendly and sustainable public procurement system. To reach that goal Bangladesh enacted public procurement laws. Now, public procurement is a subject in which government officials are taking training and equipping themselves as public procurement professionals in different categories of goods, works and services. Private sectors are also taking the opportunity as they also have a complementary role while participating in the government tendering process. Now, further improvement and awareness activities are required to boost up the public procurement system in Bangladesh.

Conclusion: Those who are involved in procurement domain, need to make contributions, directly or indirectly, in their jurisdictions. Starting from making budget to signing of a contract, everyone involved needs to perform their duties accordingly. Similarly, the implementation of the contract, maintaining the quality of work properly and the transfer of work are equally important. It is well understood that procurement entails a great deal of organized and time bound actions and efforts. Thus, will it be too much to observe a day on procurement or a month after observing all exhaustive tasks embedded with this? If it happens so, then this will be another step of encouragement and accomplishment to all concerned linked with the delicate world of procurement.

[The writer is the Director (e-GP), CPTU, IMED, Ministry of Planning]

Nigerian team visits CPTU e-GP

A three-member team from the Bureau of Public Procurement (BPP), Nigeria, visited the Central Procurement Technical Unit (CPTU) of IMED on 17 February 2020 to exchange views and knowledge on electronic government procurement CPTU has been implementing.

The Nigerian BPP team was led by its Director Aliya Edogi Aliya and two other members were Nasir Bello and Elogsaka Ekemma.

The objective of the visit is to have hands-on knowledge from CPTU and other large procuring agencies like Roads and Highways Department of Bangladesh. The visiting team said as they have started implementing e-GP in Nigeria the online procurement system implemented in Bangladesh will add a great deal of value to their existing stock of understanding on procurement.



The team called on Secretary, IMED, Mr. Abul Mansur Md. Faizullah, ndc at his office on the Planning Ministry campus at Sher-e-Bangla Nagar. They apprised the Secretary of their procurement, its value and expressed their need to further digitize the process. The Secretary touched upon a plan to turn CPTU into an independent authority. "The procurement system of all development partners (DPs) is not the same. So they need to follow our country procurement system in the projects funded by them," he observed. He further mentioned that as government has to pay back the project loans with interest the associated procurement of foreign aided projects need to be dealt with carefully and efficiently.

The meeting also took note of the fact that CPTU has been implementing Digitizing Implementation Monitoring and Public Procurement Project (DIMAPPP) with support from the World Bank since July 2017.

Preparations taken for e-GP training



The Central Procurement Technical Unit (CPTU) signed a contract with Dohatec New Media on electronic government procurement (e-GP) training on 11 March 2020.

Under the 28-month contract training on e-GP for tenderers, procuring entity (PE) officers, concerned bank officers and the policy-level officials of the government will begin as soon as the normalcy returns after pandemic situation.

The contract has been signed under the auspices of DIMAPPP and it will continue until 30 June 2022.

The training program on different aspects of e-GP operation is designed for 11 thousand participants in five categories covering from registered tenderers, procuring entities, organization admins, banks and relevant policy level officials.

About four thousand officials from procuring entities who are e-GP users will receive five-day training in a total of 200 batches. Each batch will include 20 officials. There will be a day-long training for 750 organization admin (OA) in 50 batches with 20 persons in each batch.

Five thousand registered tenderers will participate in training program in 250 batches. The number of participants in each of the batches of the day-long program will be 20. Apart from that, 750 concerned officers from various banks having MoU with CPTU will also take part in the training program in 50 batches representing 15 persons in each batch.

The total number of targeted participants from policy level officials (e.g. from Head of Procuring Entity and Ministries) is 500. They will participate in the day-long training in 50 batches while each of the batches will accommodate 10 officials.

Registered tenderers will be able to participate in the training program in five different venues of Dohatec administered by CPTU. Training for other categories will be held at own training lab of CPTU.

Mr. Md. Shoheler Rahman Chowdhury, Director General of CPTU and Ms. Luna Shamsuddoha, Chairperson of Dohatec signed the contract on behalf of their respective sides.

e-GP training for LGIs soon

As stipulated in the DIMAPP Project, the LGED is going to start e-GP training for the 888 Local Government Institutions (LGIs) in the country.

Up to March 2020, it has finalized a 229-member trainer's pool to provide e-GP training to a total of 10,540 officers, employees, public representatives of the LGIs and LGED and tenderers. A contract to this effect was signed on 14 November 2019 at LGED Headquarters between LGED and JV of Engineering Staff College Bangladesh (ESCB) and BETS Consulting Services Ltd. for capacity development of LGIs and LGED under the DIMAPPP.

Mr. Md. Khalilur Rahman, Chief Engineer, LGED chaired a meeting to mark this occasion. On behalf of LGED, Mr. Md. Abdus Sattar, Executive Engineer, Procurement and Focal Point, DIMAPPP and on behalf of the consultants Prof. M.A. Hannan, Rector, ESCB and Dr. Abdus Shabur, MD, BETS Consulting Services Ltd. signed the contract.

Among others, Mr. Md. Shahjahan Mollah, Additional Chief Engineer, HRM, ICT & Procurement, Mr. Rafiqul Islam, S.E., Procurement, Mr. Md. Kamruzzaman, Senior Procurement Specialist, World Bank, Mr. S.M. Hafiz Al-Mamun, Project Support Consultant, World Bank, Senior Assistant Engineers and Assistant Engineers of Procurement Unit, Mr. A.R.M. Anowar Hossain, Dean, ESCB, Mr. Md. Zakir Hossain, Senior Faculty, ESCB, were present on the occasion.



Under this contract, capacity enhancement in e-GP, contract management system, PPR etc. will be implemented in about 477 batches through 22 e-GP resource centers situated across the country and one e-GP lab at LGED Headquarters. The assignment will continue until 30 June, 2022.

A pool of e-GP Trainers (PoET) consisting of 229 members has been finalized and approved with due concurrence from the World Bank. Necessary preparations have been made so far so that after the COVID19 lockdown, the authority can start the training programme at its best.

In-house capacity building is a must: Secretary, IMED

Secretary, Implementation Monitoring and Evaluation Division (IMED), Mr. Abul Mansur Md. Faizullah, ndc has underscored the need for capacity building of the CPTU Officials and employees on Public-Private Partnership (PPP), Public Procurement, Project Management and other related issues.

The secretary was inaugurating a day-long training program organized by CPTU on 31 December 2019 at the CPTU Conference Room.



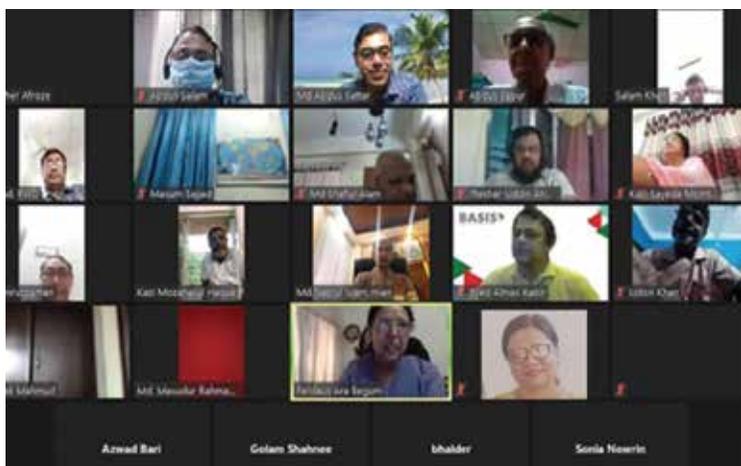
“To achieve development at the desired level, enhancement of procurement skills of related officials is a must so that there is no waste of public money in the procurement process,” he emphasized.

CPTU Director (training and coordination) Mr. Shish Haider Chowdhury made a presentation on PPP in the training program. Division Chief of IMED Mr. Sapon Kumer Ghosh, e-GP trainer of Dohatec Mr. Hasan Mahmud and Deputy Director of CPTU Mst. Maushumi Habib made presentations on project management, e-CMS and tender document preparation respectively.

Outgoing CPTU Director General Mr. Ali Noor was present in the inaugural session of the training program. He was promoted as the Secretary, Health Education and Family Welfare Division on 30 December 2019.

CPTU organized the training programme under the DIMAPP, which is financed by the World Bank.

Preparations for BGTF full committee afoot



The existing Convening Committee of the Bangladesh Government and Tenderers' Forum (BGTF) is taking preparations for installing a full-fledged executive body.

The sixth meeting of the committee held online on 17 June 2020 discussed the draft Memorandum of Association (MoA) for registration under the Societies Registration Act, 1860.

The BGTF is a central coordination body of 64 GTFs established in 64 districts of the country. The GTF is a bilateral platform of PEs and tenderers at the district level. The forum has been established for dialogues between the two sides on issues of public procurement.

Ensuring quality of procurement as per contracts, removing confusions through dialogues during procurement process and building up of a professional relationship are the main objectives of GTFs.

The fifth meeting was also held online on 23 April 2020 where the tenderers raised some issues of concern stemming from the COVID 19 crisis. These include delay in getting their bills from AG Office, joblessness of construction workers, payment of interest against their loans and continuation of fixed expenditures despite the stoppage of their works. The DG, CPTU, Mr. Shoheler Rahman Chowdhury was present in the meeting. He assured them of taking up the matter of delay in payment with the AG Office.

The BGTF convening committee conducted its fourth meeting on 8 February 2020 at Spectra Convention Center in Dhaka.

In the meeting, both the PEs and tenderers emphasized having a secretariat to consistently support BGTF activities. They mainly focused on the draft action plan of the Memorandum of Association in order to have a legal framework for the platform.

Mr. Md. Abdus Sattar, Executive Engineer, Procurement Unit, Local Government and Engineering Department (LGED) and Convener of the BGTF chaired the meeting.

Managing Director, Mozahar Enterprise and Member Secretary of BGTF Kazi Mozaharul Haque and other members of the convening committee joined the meeting. Mr. Hafiz Al Mamun, Project Support Consultant, the World Bank, was present in the meeting as an observer. The Bangladesh Center for Communication Programs (BCCP) managed and facilitated the meetings as a Consultant under DIMAPP Project.

Case Study

Citizen monitoring matters

One day I came to know that land filling work was going on in my School, I decided to go to the field and monitor if the construction work was going on properly. I found that after placing soil on the floor, the filling was being done by just 1 foot thickness of sand over the soil. But using of sand under 2 feet thickness could cause the floor to sink,' said a citizen of Chaita Village in Mirzaganj Upazilla under Patuakhali district.

The member of the citizen monitoring group, who wished not to be named, became very upset. This also annoyed him. He started thinking about this and was planning to do something, though there was the fear of facing harassment by the influential tenderer and his musclemen.

But his conscience gave him the courage to do something. '.....all such works are implemented with public funds. Why should the funds be misappropriated by some dishonest tenderers and their allies? For this, the quality of implementation suffers....and the country fails to see sustainable development. If we the citizens become cautious and play our due role, then all these can be stopped...'; he was motivated to do something.

He recalled a slogan in a poster on a street-side wall - 'Citizen engagement in public procurement ensures transparency and accountability.' He felt inspired and made the determination to put a brake on such malpractices.

He knew, if sand is put less than two feet, there will be a risk of sliding of the ground.

He challenged the head mason who was engaged in doing the job. The mason made an explanation, but it failed to convince him. Then the citizen called a field officer of BIGD over cell phone and informed him about that irregularity.

Under the DIMAPP Project the Government of Bangladesh has been trying to raise the skills in public procurement process as well as scaling up of citizen monitoring of project implementation. The prime objective of the World Bank-financed project is to make public procurement transparent, efficient and accountable through ensuring participation and engagement of all stakeholders including citizens.



The BIGD as a consultant of CPTU is now implementing citizen monitoring of public procurement implementation in 48 selected sub-districts (upazillas).

Having received the complaint, BIGD's field officer came to the school with the headmistress. The head mason told the headmistress that the tenderer had instructed them to fill one and a half feet by sand. In front of everyone, the headmistress took a scale and measured the depth and found that the thickness of the sand layer was only one foot. The mason then informed that another six inch thick sand layer would be added after setting one brick above the ground. The sand layer then would be one and a half feet thick in total, he added.

The BIGD field officer informed the Mirzaganj Upzilla Executive Engineer Mr. Md. Azim ur Rashid and Deputy Assistant Engineer Abdul Jalil about the irregularities.

Reviewing the contract documents, Md. Azim ur Rashid confirmed that as per the contract, the sand layer must be 2 feet thick. The Deputy Assistant Engineer instantly called the tenderer and enquired about the irregularities and citizens' concern. The tenderer denied the allegation and promised the engineer that two feet thick sand layer would be made.

The upazila engineer called the headmistress of Chaita School and informed her about the commitment of the tenderer of filling two feet sand and advised her to inform his office of any such violation.

BIGD field officer later confirmed that sand layer was made two feet thick as per the contract.

The tenderers across the country are now facing the challenges as they are brought under the scanner of citizens and thus they have been made accountable to the public. With this, transparency is being ensured in public procurement implementation.

Procurement Cells in SPSOs

In each of the selected public sector organizations (SPSOs) a procurement cell has been constituted with its own officers having skills in public procurement.

A total of 32 government procuring agencies have been selected under DIMAPP Project. The procurement cells will act as the 'knowledge bank' and give advice regarding smooth conduct of public procurement in the SPSOs. The SPSOs have at least one or more procurement experts who have received training provided by the CPTU.

The terms of reference for the procurement cells is being finalized. On 18 March 2020, a workshop on the finalization of the TOR was held at CPTU where senior officials of the SPSOs and CPTU discussed it at length. The ITCILO, which has been engaged in providing training as a consultant of CPTU, drafted the TOR and facilitated the workshop.

Secretary, IMED, Mr. Abul Mansur Md. Faizullah, ndc was present in the workshop as the chief guest. Additional Secretary, IMED and Director General (In-Charge) of CPTU, Mr. Mohammad Abdul Mannan chaired the session.

The Secretary stated, "It is observed that various procuring entities used to refer very simple issues of procurement to CPTU seeking clarifications. If those are solved at the agency level with the help of the procurement cells, the pressure on CPTU will lessen down."

e-CMS being piloted

The electronic contract management system (e-CMS) in e-GP system is now being piloted with a view to rolling it out across the procuring entities gradually. The Dohatec New Media has developed the e-CMS for CPTU through consultations with the selected public sector organizations (SPSOs). Presently, three contracts of LGED and two contracts of RHD are being implemented under e-CMS. It is expected that introduction of e-CMS and its scaling up will further enhance public procurement performance. On 25 June 2020, the CPTU conducted a virtual meeting on the e-CMS. The representatives of SPSOs and concerned CPTU officials attended the meeting. DG, CPTU Mr. Mohammed Shoheler Rahman Chowdhury chaired the session.

Capacity Development and Professionalization

The Competency and Skills Framework and the Asset Disposal Policy developed by ITCILO, were reviewed in two virtual sessions on 12 and 13 April 2020. The ITCILO has been working as the Capacity Development and Professionalization Consultant under DIMAPPP. The Secretary, IMED joined both the sessions of the meeting as the chief guest and the DG, CPTU chaired. It was decided in the meeting that ITCILO would explore possibility of formation of Public Procurement Accreditation Board or Certification Authority in consultation with the Accreditation Board and Accreditation Council in order to implement Public Procurement Competency Framework under this project. Detailed discussion was held on the draft Asset Disposal Policy as well.

National Tenderers' Database in e-GP System

On the afternoon of 7 April 2020, a demonstration on the National Tenderers' Database (NTDB) in e-GP System of Bangladesh was held through an online meeting. The NTDB has been developed by Dohatec New Media. The CPTU provided its feedback on the database. Implementation of International Competitive Bidding (ICB) through e-GP also came up for discussion. It was decided that ICB in the e-GP system will be piloted soon after having Information System Audit by an Independent Audit Firm. Documents required for launching international tender in e-GP have been finalized earlier.

Citizen Portal

On 5 and 7 April 2020, in two virtual sessions the DG, CPTU chaired a meeting with Dnet to review the progress of preparation for public launching of the Citizen Portal under Component 3 of DIMAPPP. Officials of CPTU and Dnet joined the meeting on Zoom platform. The meeting discussed elaborately on all aspects of the portal meant for disclosure of relevant information on public procurement to citizens of the country. It was decided that Dnet would re-check the contents and other issues as per the feedback given by the participants of the meeting.

Contract signed for supply of computer, accessories to PEs of NSPSOs

On 9 June 2020, the CPTU signed a contract with Global Brand Private Limited for supply of laptops, printers and accessories to procuring entities of the newly selected public sector organizations, under the DIMAPPP.

As per the contract, the supplier will deliver the above goods to PEs of the 27 NSPSOs. The items will be delivered within 90 days from the date of contract signing.

The CPTU has been implementing DIMAPPP with support from the World Bank from July 2017. The second component of the project deals with enhancement of digitization of public procurement and expansion of e-GP implementation in the country.

A total of 32 procuring agencies have been targeted in which e-GP will be fully implemented under the auspices of the DIMAPPP. Of such PAs, the Local Government Division (LGD) is also an NSPSO. The LGED is taking care of e-GP implementation of 888 LGIs of the LGD separately under DIMAPPP. Four other large agencies that are leading in e-GP implementation-LGED, RHD, BWDB and BREB- have already been provided support during the previous project implemented by the CPTU.



From the editor



Addressing the challenges and crafting the future

The COVID 19 onslaught started at a time when Bangladesh was making outstanding progress in all sectors with its high-growth development agenda. On the public procurement front, the CPTU has also been at par as it is always aware of the fact that procurement plays a vital role in establishing good governance and achieving prosperity.



Public procurement is a crucial issue for project implementation and the desired development goals largely depend on proper implementation of projects. If projects are implemented following the right time and quality it could create better employment generation possibility and contribute to poverty reduction at the grass-roots people.

Our public procurement accounts for about 45 per cent of the national budget and more than 75 per cent of the Annual Development Programme (ADP). In order to make the public procurement system sustainable the CPTU has been implementing various activities under DIMAPP Project.

The deadly Corona virus has forced an unforeseen lockdown across the world including Bangladesh. Nevertheless, the office of CPTU has kept its business running online. Up to March 2020, the e-GP maintained its sharp growth with the number of registered tenderers, invited tenders and their total values went up.

Our e-GP system, 24/7 Help Desk services and other office activities continued online under a work from home modality. A series of web meetings was also held to review progress of various activities to march forward.

The CPTU always thrives for excellence to make public procurement system more functional, accountable and dynamic. In line with it, establishment of a Citizen Portal to disclose various information on procurement to citizens and other stakeholders will create trust and worthiness about public procurement. During the COVID general holiday situation CPTU has made good progress over its launching issue.

Other emerging areas like National Tenderers' Database (NTDB) in e-GP System, International Competitive Bidding (ICB) through e-GP, Sustainability Strategy of Citizen Engagement, Competency and Skills Framework and Asset Disposal Policy, Professionalization of Procurement Skills, Online Training etc. are expected to add critical value in the sphere of procurement. Despite the lockdown, we have made progress through online office work to achieve such targeted deliverables.

We are optimistic that Bangladesh along with the world would be able to overcome fallout of the COVID 19. With this spirit, I believe that our renewed commitment and hard work will craft the future public procurement more robust and meaningful.



Published by

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